Preparing your car dealerships for disruption in new vehicle sales

How you can turn disruption into opportunities to have best-in-class dealerships

TLGG CONSULTINGMobility and Automotive Practice



The landscape for new vehicle sales is rapidly changing due to a rise in pre-order sales, electric vehicles, and online transactions.

Most, if not all, car dealerships will need to change their strategies and business model to adapt. However, this is also an opportunity to be ahead of the curve and become a best-in-class car dealership.

Is your car dealership prepared for the change?



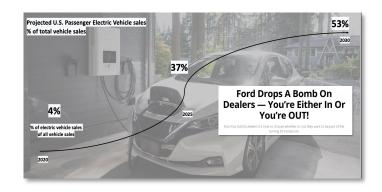
Three major shifts are causing disruption in the landscape of new vehicle sales, which are impacting your car dealerships

THERE IS A RAPID RISE IN THE %
OF NEW VEHICLE SALES (33%) THAT
ARE BUILD-TO-ORDER

ELECTRIC VEHICLES WILL MAKE A SIGNIFICANT PORTION (~50%) OF NEW VEHICLE SALES BY 2030

MORE NEW VEHICLE SALES WILL BE CONDUCTED ONLINE (UP TO ~17% BY 2030)







- More consumers are turning to build-to-order due to lower available vehicle inventory stock at car dealerships
- ➤ In this current supply chain constrained environment- vehicles can take on average 6-8 months from order to delivery
- ➤ 47% of car dealerships expect EV's to have a negative impact on profit per sale due to the lower maintenance and servicing EV's require
- OEMs are requiring dealerships to invest in new infrastructure and capabilities (e.g., charging stations) to be eligible to sell EVs
- ➤ 80% of buyers research their vehicle online before visiting a dealership; they now ALSO visit few dealerships on average (1.4 now vs. 4 in the past)
- 92% percent of dealers reported ramping up their digital capabilities in response to a desire for more digital experiences and offerings

It is necessary for your car dealerships to adapt their strategy and offerings in response to the 3 key disruptive trends

TREND

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MPLICATION



Customers must wait months before an OEM can fulfill their build-to-order vehicle



Expected decline in after sales revenue (e.g., servicing)



Digital channels play a more critical role in attracting and engaging consumers

STRATEGY & OFFERINGS NEEDED

EXPERIENCES AND HOLISTIC CUSTOMER RELATIONSHIP STRATEGY

NEW REVENUE STREAMS AND CUSTOMER ENGAGEMENT OPPORTUNITIES

IMPROVED DIGITAL CAPABILITIES



There are 3 ways your car dealerships can be ahead of the curve in the new vehicle sales landscape

REQUIRED STRATEGY & OFFERINGS

- EXPERIENCES AND HOLISTIC CUSTOMER RELATIONSHIP STRATEGY
- NEW REVENUE STREAMS AND CUSTOMER ENGAGEMENT OPPORTUNITIES
- IMPROVED DIGITAL CAPABILITIES

DETAIL

Design an experience and comms. strategy from order placement to delivery to provide transparent updates to customers and engage them while waiting

Determine new revenue generation and engagement opportunities based on electrification needs (e.g., EV charging stations, EV accessories.)

Offer or enhance digital capabilities to reach customers beyond the physical dealership (e.g., easy to book test drive experience, deliver vehicle at home, etc.)

BENEFITS

- Improved customer satisfaction
- Improved customer loyalty (i.e. lesser likelihood of customer defecting)
- Diversified revenue portfolio mix
- New business model opportunities
- **Increased** customer engagement
- Automation opportunities



We can help your car dealerships navigate change in new vehicle sales, electrification, and in delivering digital solutions to market

U.S. Automotive Manufacturer

Car Dealership

U.S. Automotive Manufacturer

ENHANCED VEHICLE ORDER-TO-DELIVERY EXPERIENCE

CREATED A DIGITALIZED SOLUTION PLATFORM

DEVELOPING EXPERIENCES AND COMMS. TO ENABLE EV SALES

Re-designed the order-to-delivery experience, including a new communications strategy for customers and dealerships

Designed a prototype of a digital platform to help car dealerships with vehicle tracking, including restructuring of their digital channels

Creating a CRM Strategy to help an OEM jumpstart its EV sales by attracting more prospects and creating a seamless buying and delivery experience



Internal & External Analysis



Customer Journey Design



Experience Design Strategy

RM Strategy



Platform Building



Prototype Development



Audience Segmentation



Electrification Strategy



Go-to-Market & Launch Strategy

MOH



LET'S TALK!

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